## ANNUAL GENERAL MEETING

**10 NOVEMBER 2020** 



### **ORDER OF PROCEEDINGS**

Chairman's Introductions
Managing Director's Presentation
Questions
Formal Business
Closure



### **CHAIRMAN'S INTRODUCTIONS**

### **Board Members**

Peter Wallace - Chairman Peter Amos - Managing Director Tom Amos, David Swift and Santo Carlini - Non Executive Directors Robert Glasson - COO and Company Secretary

### **Auditor**

Martin Coyle - BDO East Coast Practice

# MANAGING DIRECTOR'S PRESENTATION Peter Amos





**Media Systems** 



Defence, Law Enforcement & Security



**Professional Products** 



**Commercial Installations** 



**Residential Installations** 



**Home Entertainment** 

Amber Technology is a leading value-added distributor of audio-visual and communications solutions. We support a network of professional, commercial and residential installers, consumer electronics (CE) & musical instrument (MI) retailers, content creators, broadcasters, and users of communications infrastructure across Australia and New Zealand.

### **OUR FINANCIALS**

	Revenue \$m	EBITDA \$m	NPAT \$m	Working Capital \$m	Operating Cash Flow \$m	Net Debt \$m
FY20	58.7	3.3	0.8	10.6	1.3	3.8
FY19	57.2	(0.3)	(1.3)	6.7	(0.5)	4.4

- Successful integration of acquisition of Hills Audio Visual division ("HAV").
- Turnaround in EBITDA and NPAT achieved with strong second half.
- Increase in revenue despite Covid-19 impact.
- Cash flows strong in second half, resulting in lower debt levels and improved working capital. New facility negotiated.

### **HAV Acquisition**

	Ex-HAV Brand Revenue \$m
1H FY20	0.6
2H FY20	8.9
FY20	9.5



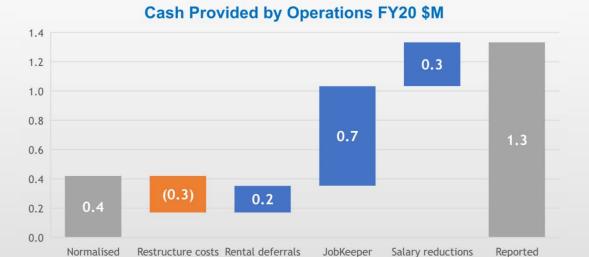
- Achieving through successful capital raising.
- Successful transfer of 26 new staff.
- Significant increase in brand portfolio and customer base.
- Strong second half revenue performance full year impact to flow in FY21.

### Our Results Half on Half

	Revenue \$m	EBITDA \$m	NPAT \$m	Restructure Costs \$m	JobKeeper Subsidy \$m	Underlying EBITDA \$m
H1 FY20	25.6	(0.4)	(1.6)	0.7	-	0.3
H2 FY20	33.1	3.7	2.4	-	(1.1)	2.6
FY20	58.7	3.3	0.8	0.7	(1.1)	2.9

- Results in 2H FY 20 significantly improved.
- Underlying result, adjusting for the one off costs associated with the acquisition, and the benefit of the JobKeeper subsidy, show the same trend.

### MANAGING THE IMPACT OF COVID-19



■ Increase ■ Decrease ■ Total

- Impact most significant in Q4 FY20.
- Biggest impact has been on live entertainment & events, and education.
- JobKeeper subsidy important to cash flow across FY20 (and 1H FY21).
- Proactive expense management underpinned solid cash flow.

### **OUR SEGMENTS**

Reporting Segment	Market	Products and Services	New Reporting Segment	
Professional	Media Systems	<ul> <li>Supply, installation and support of major systems for the Broadcast and Post Production industry</li> </ul>		
	Defence, Law Enforcement & Security	Specific products focussed on defence and law enforcement.	Professional	
	Professional Products	<ul> <li>Products for professional users spanning music, studios, broadcasters and post production</li> </ul>		
	Residential Installation	<ul> <li>A range of exclusive brands complementary to the residential installation space.</li> </ul>	Integrated	
Lifestyle Entertainment	Commercial Installation	<ul> <li>A range of exclusive brands focusing on commercial and educational clients.</li> </ul>	Solutions	
Entertainment	Major Retail	<ul> <li>A focus on exclusive product representation in areas where product differentiation is clear in capability and value; including home cinema, universal remote controls and AV accessories.</li> </ul>	Retail	
NZ	Subset of the above markets	Subset of the above products and services.	Consolidate into other primary segments	

### **OUR STRATEGY**

	Opportunity	Growth Initiatives
	Professional	<ul> <li>Leverage capabilities to deliver more system sales as complete supplier. Recent examples include the ABC and Ausbiz.</li> </ul>
		<ul> <li>Focus on increasing our recurring services model of multi year support contracts.</li> <li>Increasing our own IP capability with the acquisition of Australian Monitor. The R&amp;D for new product development continues with four new products in development.</li> </ul>
Organic	Integrated Solutions	<ul> <li>Consolidate on market opportunities provided by expanded product portfolio and market presence gained from HAV acquisition</li> </ul>
		<ul> <li>Identify and deliver on opportunities arising from changing nature of workplace arrangements including working from home.</li> </ul>
	Retail	<ul> <li>Introduction of a range of new low cost LED based projectors to the market.</li> <li>Consolidate position as market leading supplier of universal remote controls.</li> </ul>
Inorganic	Acquisition	<ul> <li>AMO is actively looking at acquisitions, with a number already identified in each area of the business.</li> </ul>
Inor		We have disciplined framework for approaching relevant acquisition opportunities.

# **OUTLOOK** SOURCE SUPPLY SUPPORT

### 1H FY21 Results Guidance (unaudited)

	Revenue \$m	EBITDA \$m	JobKeeper Subsidy \$m	Underlying EBITDA \$m
H1 FY21 Forecast Range	34.0-38.0	3.6-4.0	(1.1)	2.5-2.9
Previous half - H2 FY20	33.1	3.6	(1.1)	2.5
Prior comparative period - H1 FY20	25.6	(0.4)	-	(0.4)

- FY21 trend has improved on the last quarter of FY20.
- Substantial growth over previous corresponding period despite Covid-19, primarily due to successful HAV acquisition.
- Underlying proforma EBITDA after adjusting for removal of Jobkeeper subsidy remains on positive trend.
- New finance facilities secured and in place.

### FY21 Contract delivery and wins

- Delivery of ABC contract announced in FY20 FY21 has occurred in 1H of FY21.
- New wins include:
  - Supply of display technology into a major tertiary education facility.
     Delivery in 1H of FY21; and
  - Supply and support of communications equipment into a law enforcement facility. Delivery in 1H of FY21.

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